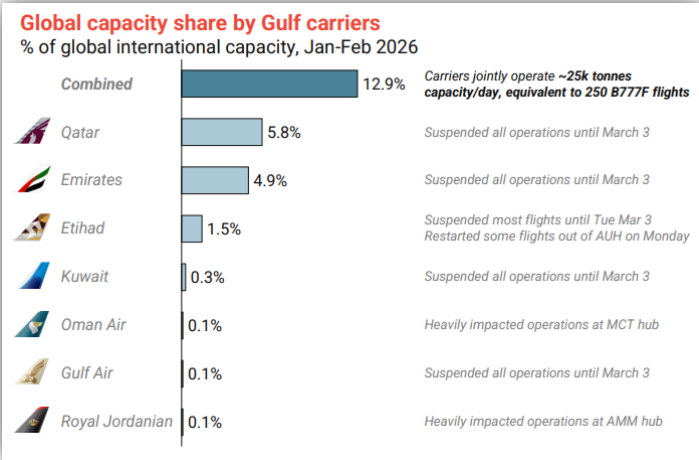


AIR MARKET UPDATE

CURRENT STATE

Middle East airspace closures:



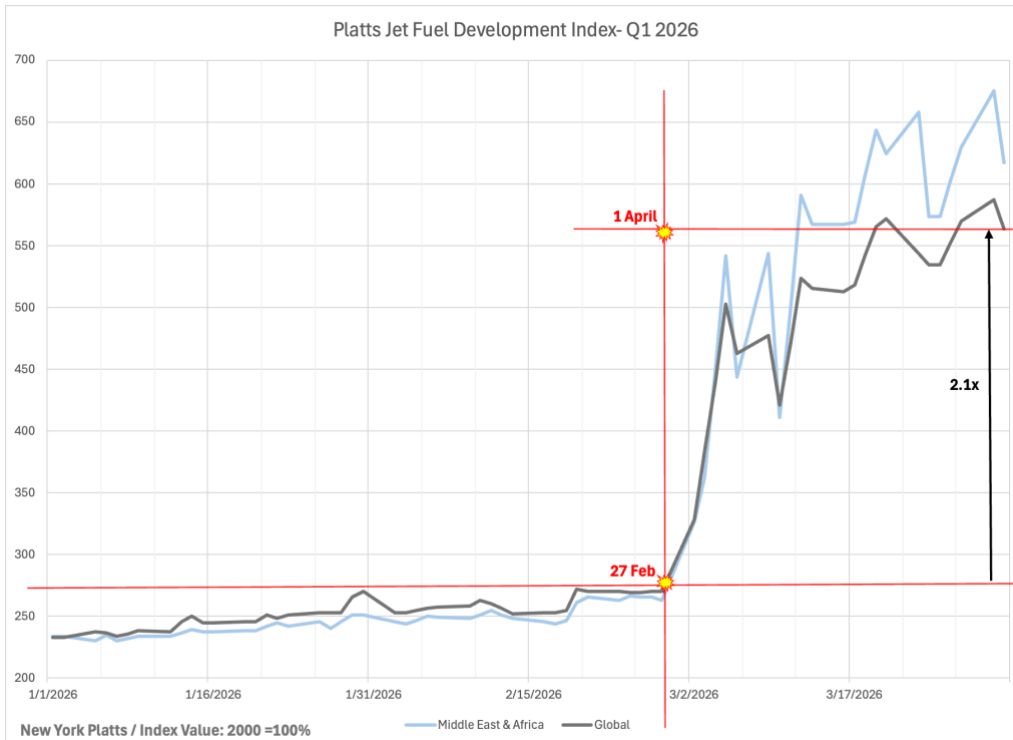
Source: Rotata

Observations & takeaway

- Global air cargo capacity experienced a sharp contraction of up to **-22%** following widespread airspace closures across the Middle East on March 1, highlighting the region's critical role in global network connectivity.
- Although capacity has progressively recovered since the disruption, it continues to operate at approximately **-10% below expected levels**, indicating a partial but incomplete normalization of the market.
- Over the two-week disruption period, the **average global capacity reduction reached -15%**, reflecting sustained pressure on available lift rather than a short-lived shock.
- Cumulatively, the market lost **over 520,000 tonnes of international cargo capacity**, equivalent to more than **two full days of global capacity**, compressed into just over a two-week timeframe, underscoring the scale and intensity of the disruption.
- This event reinforces the structural dependency on Middle East hubs for long-haul connectivity and highlights the vulnerability of global supply chains to regional geopolitical disruptions.

JET FUEL DEVELOPMENTS

Fuel Market Analysis – Q1 Overview:



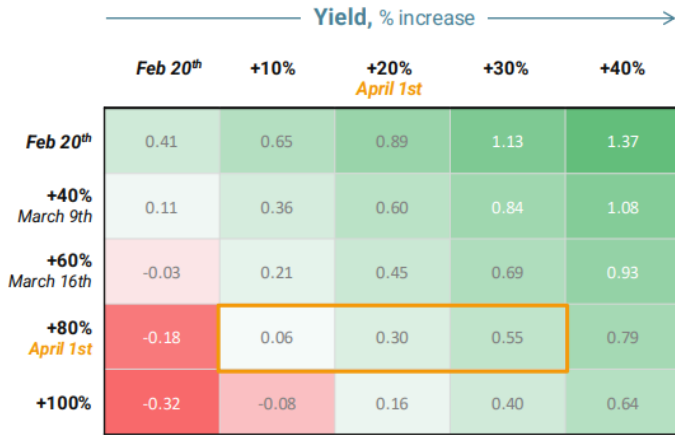
Fuel

- During the first quarter, the fuel market exhibited pronounced volatility, primarily driven by ongoing geopolitical tensions that disrupted global energy supply chains and reshaped pricing dynamics across key markets.
- A critical inflection point was observed at the end of February, when the fuel index surged dramatically within a short period, increasing from approximately 270 to 560. This sharp escalation marked a structural break in the market rather than a short-term anomaly.
- As a consequence of this disruption, a new and significantly higher cost baseline was established. This shift has had a direct impact on Fuel Surcharge (FSC) levels, translating into an approximate increase of USD 1.00 per kilogram in total transportation costs.
- Although March saw some degree of fluctuation, fuel prices remained consistently elevated, stabilizing within a higher range compared to pre-disruption levels. This behavior reinforces the view that the market has undergone a structural adjustment rather than experiencing a temporary spike.
- In light of these developments, any pricing strategies anchored to previous fuel benchmarks are no longer representative of current market conditions and may result in considerable financial exposure.

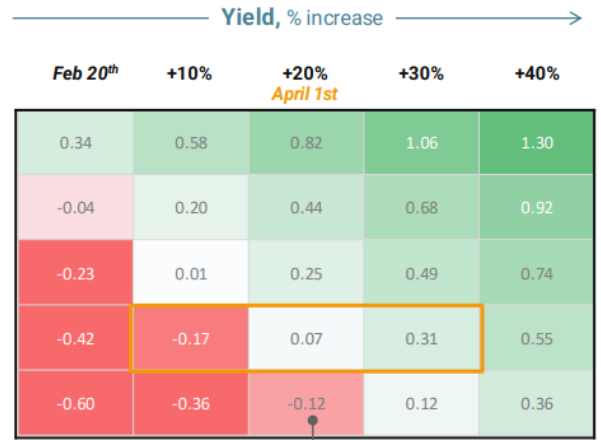
Cargo Yields

- Yield increases and surcharges are needed to absorb rising fuel costs, but fuel-inefficient aircraft are on the edge of profitability.

Global profitability margin of a typical B777F flight USD/kg



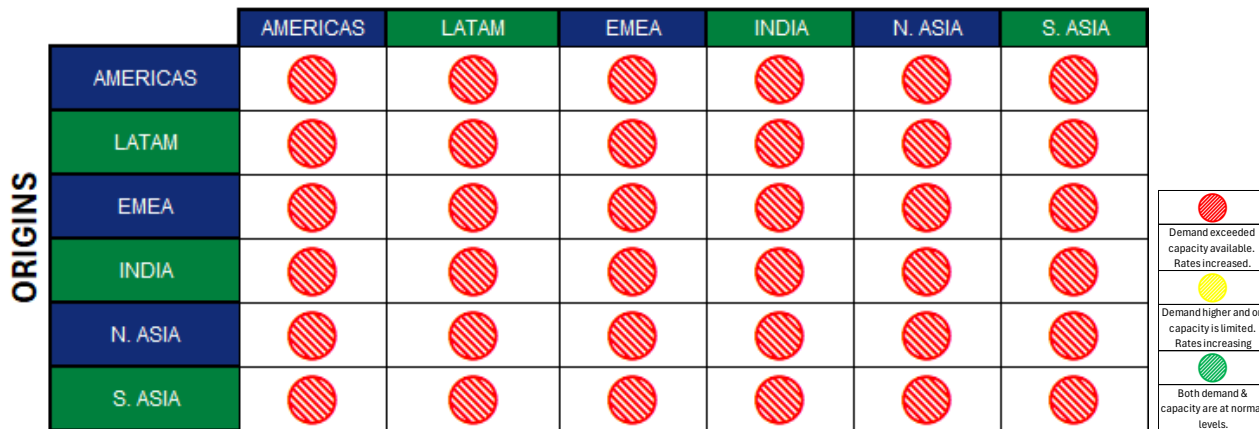
Global profitability margin of a typical B747F flight USD/kg



Fuel price, % increase ↓

Jet fuel prices peaked at 4.45USD/gallon at 20 March

DEMAND & CAPACITY



AIR CARGO CAPACITY GROWTH (last month):

Capacity growth per trade lane
Growth in tonnes, %, March 2026 vs March 2025

